CABINET		HELD: Start: Finish:	15 NOVEMBER 2011 7.30pm 9.15pm
PRESENT:			
Councillor	I Grant (Leader of the Council, in the Chair)		
Councillors	l Ashcroft M Forshaw A Fowler Mrs V Hopley A Owens D Westley	Planning Health a Landlord Deputy Regene	ealm and Human Resources g and Technical Services and Leisure d Services and Community Safety Leader & Housing (Finance), ration and Estates ces and Transformation
In attendance Councillors:	Mrs U Atherley Y Gagen	J Grice R A Pen	dleton
Officers	Managing Director (People and Places) (Mrs G Rowe) Managing Director (Transformation) (Ms K Webber) Assistant Director Housing and Regeneration (Mr R Livermore) Borough Planner (Mr J Harrison) Borough Treasurer (Mr M Taylor) Transformation Manager (Mr S Walsh) Head of Leisure & Cultural Services (Mr J Nelson) Customer Services Manager (Ms H Morrison) Organisational Re-Engineering Manager (Ms K Warmington) Assistant Member Services Manager (Mrs J Denning)		

62. APOLOGIES

There were no apologies for absence.

63. SPECIAL URGENCY (RULE 16 ACCESS TO INFORMATION PROCEDURE RULES)/URGENT BUSINESS

There were no items of urgent business.

64. DECLARATIONS OF INTEREST

The following declarations were received:

- 1. Councillors Fowler and Westley declared a personal and prejudicial interest in Agenda Item 5(m) 'War Memorial, Coronation Park' as Trustees of the Comrades Club, however this item was withdrawn by officers prior to its consideration.
- 2. Councillors Grant, Ashcroft, Mrs Atherley, Fowler, Forshaw and Westley declared a personal interest in Agenda Item 5(o) 'Revised Capital Programme and Mid Year Review' in respect of Parish Council matters, as Members of a Parish Council.

3. Councillor Westley declared a personal interest in Agenda Item 8(a) 'Human Resources Pilot – Partnership Agreement with LCC' as a Member of Lancashire County Council.

65. MINUTES

RESOLVED: That the minutes of the meeting of the Cabinet held on 13 September 2011 be received as a correct record and signed by the Leader.

66. MATTERS REQUIRING DECISIONS

Consideration was given to reports relating to the following matters requiring decisions as contained on pages 801 to 1024 of the Book of Reports:

67. ARTICLE 4 DIRECTION - HOUSES IN MULTIPLE OCCUPATION (HMOS) ORMSKIRK, AUGHTON AND WESTHEAD

Councillor Forshaw introduced the report of the Borough Planner which advised of the consultation responses received following the making of the Article 4 Direction on 17 December 2010 and sought approval for the confirmation of the Direction in order to control the development of Houses in Multiple Occupation in Ormskirk, parts of Aughton and Westhead.

Minute 55 of the Planning Committee meeting held on 10 November 2011, was circulated, which noted the responses received.

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it.

RESOLVED: That the Article 4 Direction, made on 17 December 2010, to withdraw permitted development rights in Ormskirk, parts of Aughton and Westhead (as shown in the plan attached at Appendix 1 to the report) for a change of use from Class C3 (dwelling houses) to Class C4 (small scale houses in multiple occupation) be confirmed.

68. MOVING FROM A LOCAL DEVELOPMENT FRAMEWORK (LDF) TO A LOCAL PLAN

Councillor Forshaw introduced the report of the Borough Planner which proposed that the Borough's local planning policy should be prepared as a single Local Plan document, to reflect the proposed policy in the draft National Planning Policy Framework (NPPF), and that all work thus far undertaken on the preparation of policy designed to sit within a Local Development Framework (LDF) should be converted for inclusion within such a single Local Plan document.

Cabinet was advised that the Planning Committee on 10 November 2011 had noted the report and recommendations to Cabinet.

- RESOLVED: A. That the move to draw together the preparation of the Core Strategy, Development Management Policies and the Site Allocations Development Plan Documents of the Local Development Framework into a single Local Plan document be approved.
 - B. That delegated authority be given to the Borough Planner and Portfolio Holder to consider the agreed comments of the Executive Overview & Scrutiny Committee in taking forward the Local Plan process.
 - C. That Call In is not appropriate for this item as the report is being submitted to the next meeting of the Executive Overview and Scrutiny Committee on 1 December 2011.

69. GREEN BELT STUDY AND CONSULTATION RESPONSES

Councillor Forshaw introduced the report of the Borough Planner which advised of the submitted responses from the public to the Draft Green Belt Study consultation exercise and sought approval for the Council's comments to the public responses and the recommended amendments to the Study before publication of the final version.

Revised pages 827 and 828 of the Book of Reports were circulated.

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it.

- RESOLVED: A. That the recommended amendments to the Draft Green Belt Study, set out in Appendix I of this report, be approved.
 - B. That the Council's responses to the public consultation comments set out in Appendix II of this report, be approved.
 - C. That the Borough Planner, in consultation with the Portfolio Holder for Planning and Transportation, be authorised to make any final amendments to the Green Belt Study, before publishing the final Green Belt Study and the Council's responses to the representations made during the public consultation.

70. ENERGY ASSESSMENTS FOR NEW DWELLINGS

Councillor Forshaw introduced the report of the Borough Planner which detailed the new service provision offering energy assessments for new residential developments, as approved at Council.

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it.

RESOLVED: A. That the implementation of the assessment procedures, as detailed in Appendix A to the report be approved.

- B. That the charging schedules associated with undertaking the assessments, as set out in Appendix B to the report, be approved and come into effect on the 1 December 2011.
- C. That authority to amend the service, procedures, delivery and charging schedule in the future, be delegated to the Borough Planner in consultation with the relevant portfolio holder.

71. INSTALLATION OF SOLAR PHOTOVOLTAICS ON COUNCIL OWNED BUILDINGS

Councillor Mrs Hopley introduced the report of the Assistant Director Housing and Regeneration which detailed the benefits and risks associated with the installation of solar PV technology on Council properties and the opportunities available and sought approval for the proposals put forward.

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it.

- RESOLVED: A. That officers suspend further investigations into the 'Rent a Roof' project, subsequent to further review in April 2012.
 - B. That authority be given to the Assistant Director Housing and Regeneration to install solar PV equipment at the Councils expense on selected HRA properties, in consultation with the relevant Portfolio holders, on a pilot basis.
 - C. That authority be given to the Assistant Director Housing and Regeneration to install solar PV to the Robert Hodge Centre and Sandy Lane offices.
 - D. That an exception to contract procedure rules 6 and 7 be authorised, in the event that a suitable framework agreement cannot deliver this project.
 - E. That authority be given to obtain all necessary consents and permissions and to enter into all necessary documentation to facilitate delivery of the schemes.
 - F. That call in is not appropriate for this item as this matter is one where urgent action is required due to the new eligibility deadline for current feed in tariff rates, as announced on Monday 31 October 2011.

72. PEER REVIEW - LANDLORD SERVICES

Councillor Mrs Hopley introduced the report of the Assistant Director Housing and Regeneration which advised of the outcome of a Peer Review undertaken by Helena Partnerships.

- RESOLVED: A. That the Peer Review, attached at Appendix A to the report, be noted.
 - B. That the Assistant Director Housing and Regeneration arranges to incorporate the areas for development identified within the report within the service action plans for the forthcoming municipal year
 - C. That call in is not appropriate for this item as the report is being submitted to the next meeting of the Corporate Overview and Scrutiny Committee on 24 November 2011.

73. HOUSING SERVICE IMPROVEMENT PLAN

Councillor Mrs Hopley introduced the report of the Assistant Director Housing and Regeneration which set out the Housing Service Improvement Plan to ensure that the Council is doing all it can to provide an excellent service for tenants and is meeting all the requirements of the regulator, the Tenant Services Authority (TSA).

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it.

- RESOLVED: A. That the comments from the Landlord Services Committee (Cabinet WG) on 9th November 2011(Appendix B) be noted.
 - B. That progress on the Housing Service Improvement Plan (Appendix A) be noted.
 - C. That call in is not appropriate for this item as this report will be presented to the Corporate Overview and Scrutiny Committee on 24 November 2011.

74. STREAMLINING COUNCIL HOUSE ASSET MANAGEMENT - DISPOSALS AND USE OF RECEIPTS CLG CONSULTATION

Councillor Mrs Hopley introduced the report of the Borough Solicitor which advised that the Executive Overview and Scrutiny Committee at its meeting on 29 September 2011 were unable to consider the report of the Assistant Director Housing and Regeneration in respect of a consultation paper from the Department of Communities and Local Government (CLG) in respect of streamlining council house asset management and sought approval to submit a response.

Councillor Owens referred to Paragraph 7 of the response in respect of 'Consultation Question 12 – Pooling of Housing Capital Receipts' and proposed that this should be amended to take into consideration the latest guidance received.

In reaching the decision below, Cabinet considered the proposal from Councillor Owens and the details set out in the report before it and accepted the reasons contained therein.

- RESOLVED: A. That the Assistant Director Housing and Regeneration amend paragraph 7 of the response, taking into account the latest guidance on pooling of Housing Capital receipts, and submit the response to the CLG before the deadline of the 17 November 2011, as set out in Appendix A to the attached report.
 - B. That the Assistant Director Housing and Regeneration consider and forward any additional comments raised by the Executive Overview and Scrutiny Committee to the CLG when the report is considered on 1 December 2011.
 - C. That call in is not appropriate for this item as the consultation deadline is 17 November 2011 and the report is being considered by Executive Overview and Scrutiny Committee on 1 December 2011.

75. FUNDING OF VOLUNTARY AND OTHER ORGANISATIONS CABINET WORKING GROUP

Councillor Fowler introduced the report of the Transformation Manager which considered the recommendations of the Funding of Voluntary and Other Organisations Working Group meetings of 14 July and 1 November 2011 in respect of the presentations/written submissions received from the Voluntary Organisations in relation to the monitoring and evaluation of the 3 year Service Level Agreements.

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it and noted that the decision was subject to the budget being set in February 2012.

RESOLVED: That the recommendations arising from the monitoring and evaluation of the 3 year Service Level Agreements by the Funding of Voluntary and Other Organisations Working Group at its meetings of 14th July and 1 November 2011 be endorsed as detailed in the minutes of the meetings attached at Appendices 1 and 2 to the report, subject to the budget process.

76. ORGANISATIONAL RE-ENGINEERING UPDATE

Councillor Westley introduced the report of the Transformation Manager which detailed the Council's Organisational Re-engineering (OR) programme to date, including information on the following:

- The level of cash and efficiency savings resulting from OR, together with the improvements to both service delivery and customer accessibility
- Progress of the Organisational Re-engineering (Efficiency Reviews) Framework and proposed service areas for future OR reviews.

- RESOLVED: A. That the positive progress and successful outcomes of those reviews detailed, together with the summary of cash and efficiency savings identified be noted.
 - B. That the Assistant Director Housing and Regeneration and the Borough Planner, with the support of the Transformation Manager, undertake and report back on the findings of the OR reviews carried out in their service area in 2012/13.

77. COMPLAINTS MONITORING

Councillor Grant introduced the report of the Transformation Manager which presented data on complaints received by the Council from April 2010 to March 2011.

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it.

- RESOLVED: A. That a slight increase in the level of complaints to the Council in 2010/11 be noted.
 - B. That the approach to complaints handling as discussed within section 6 of the Report be reviewed and the Corporate Complaints Procedure be updated for Member approval in due course.
 - C. That the call in procedure is not appropriate for this item as the report is being submitted to the next meeting of the Corporate Overview and Scrutiny Committee on 24 November 2011.

78. MANAGEMENT PLANS - BEACON PARK, CORONATION PARK AND RICHMOND PARK

Councillor Fowler introduced the report of the Assistant Director Community Services which presented the new management plans for Beacon Park, Coronation Park and Richmond Park for approval and adoption.

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it.

RESOLVED: That the new management plans for Beacon Park, Coronation Park and Richmond Park, as detailed on the Council's web site, be approved, subject to resource availability.

79. WAR MEMORIAL, CORONATION PARK, ORMSKIRK

This item was withdrawn by officers prior to its consideration, for further consultation.

80. REVENUE BUDGET MID YEAR REVIEW

Councillor Westley introduced the report of the Borough Treasurer which provided a projection on the General and Housing Revenue Accounts to the end of the financial year.

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Minute 54 of the Landlord Services Committee (Cabinet Working Group) on 9 November 2011 was circulated which endorsed the recommendations in the report to Cabinet.

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it.

- RESOLVED: A. That the financial position of the Revenue Accounts be noted included the position on reserves and balances.
 - B. That call in is not appropriate for this item as the report is being submitted to the next meeting of the Executive Overview and Scrutiny Committee on 1 December 2011.

81. REVISED CAPITAL PROGRAMME AND MID YEAR REVIEW

Councillor Westley introduced the report of the Borough Treasurer which detailed the revised Capital Programme 2011/2012 and provided an overview on the progress against it at the mid-year point.

Minute 55 of the Landlord Services Committee (Cabinet Working Group) on 9 November 2011 was circulated which endorsed the recommendations in the report to Cabinet.

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it.

- RESOLVED: A. That the revised Capital Programme, including the virements contained within it, be approved for consideration by Council.
 - B. That the progress against the revised Capital Programme at the mid-year point be noted.
 - C. That call in is not appropriate for this item as the report is being submitted to the next meeting of the Executive Overview and Scrutiny Committee on 1 December 2011 and Council on 14 December 2011.

82. KEY DECISION FORWARD PLAN QUARTERLY REPORT

Councillor Grant introduced the report of the Borough Solicitor which advised that no decisions had been made during the last quarter in respect of Access to Information Procedure Rule 16 (Special Urgency).

RESOLVED: That it be noted that Access to Information Rule 16 (Special Urgency) was not exercised during the quarter ending 30 September 2011.

83. EXCLUSION OF PRESS AND PUBLIC

RESOLVED: That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting during consideration of the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraph(s) 3 and 5 of Part 1 of Schedule 12A of the Act, as set out on the agenda, and as, in all the circumstances of the case, the public interest in maintaining the exemption under Schedule 12A outweighs the public interest in disclosing the information.

84. MATTERS REQUIRING DECISIONS

Consideration was given to reports relating to the following matters requiring decisions as contained on pages 1025 to 1056 of the Book of Reports:

85. HUMAN RESOURCES PILOT - PARTNERSHIP AGREEMENT WITH LCC

Councillor Ashcroft introduced the report of the Managing Director (Transformation) which detailed the arrangements for the Human Resources (HR) & Payroll Service from 1 April 2012 and sought authority to enter into a new agreement for HR & Payroll services with Lancashire County Council (LCC) via One Connect Ltd.

In reaching the decision below, Cabinet considered the details set out in the report before it and accepted the reasons contained in it.

- RESOLVED: A. That the benefits of the current arrangement set out at paragraphs 3.1 and 3.2 of the report be noted.
 - B. That the options for the future provision of the service outlined at paragraph 6.2 of the report be noted.
 - C. That authority be granted to the Managing Director (Transformation) in consultation with the Leader and Portfolio Holder for Public Realm and Human Resources, to negotiate and enter into a one-year agreement for the provision of HR Management support with LCC, via One Connect Ltd.
 - D. That the Managing Director (Transformation) continues to explore the options for the service beyond April 2013.

86. LAND DISPOSAL - FOR AFFORDABLE HOUSING

Councillor Owens introduced the report of the Assistant Director Housing and Regeneration which considered the inclusion of Council owned land at Furnival / Pickles Drive, Burscough for the purposes of developing an affordable housing scheme.

The Assistant Director Housing and Regeneration circulated revised recommendations.

- RESOLVED: A. That subject to C below, the Assistant Director Housing and Regeneration be authorised to dispose of land at Furnival Drive and Pickles Drive, Burscough (identified at Appendix B to the report) to the Registered Provider selected to deliver affordable housing, as outlined at section 3 of the report
 - B. That the budget agreed in June 2011 of £656,000 be reduced by £150,000 to £506,000 to support other corporate priorities as explained in paragraph 3.10 of the report.
 - C. That the Assistant Director Housing and Regeneration be authorised to undertake appropriate procedures to advertise the proposal to dispose of public open space land at Furnival Drive and Pickles Drive, Burscough (as identified at Appendix B to the report) in accordance with legislative requirements.
 - D. That the Assistant Director Housing and Regeneration be authorised to take all necessary action and to enter into all necessary documentation and to obtain all necessary permissions and consents to enable the disposal to proceed.
 - E. That an exception to Contract Procedure Rule 7 be authorised for the reasons set out at paragraph 7 of the report.

87. BEACON GOLF COURSE

Councillor Fowler introduced the report of the Assistant Director Community Services which informed of DCT Leisure Ltd's intention to relinquish its lease of Beacon Park Golf Course and provide options for the future of the facility.

- RESOLVED: A. That the Assistant Director Community Services, in consultation with the Leader and relevant portfolio holder, be authorised to develop and implement proposals for the long term operation of the Beacon Park Golf Course and negotiate and conclude all arrangements (to include the obtaining of all necessary consents, providing for all requisite notices and the entering into all necessary licences, leases and agreements/documentation) to give effect to that proposal.
 - B. That in addition to the delegation at A. above the Assistant Director Community Services, in consultation with the Leader and relevant portfolio holder, be authorised to develop and implement proposals for the interim operation of the Beacon Park Golf Course and negotiate and conclude all arrangements (to include the obtaining of all necessary consents, providing for all requisite notices and the entering into all necessary licences, leases and agreements/documentation) to give effect to that proposal.

- C. That there be an exemption from the requirement to seek quotations/tenders (Contract Procedure Rules 6 and 7) to allow the arrangements to be put in place in accordance with A. and/or B. above for the reasons set out in the report.
- D. That call in not appropriate for this item as the matter is one requiring urgent action. It be noted the matter is being referred to the next meeting of Council on 14 December 2011.

THE LEADER

PRESENT:

Councillors:	Kay	(Chairman)
	Mee	(Vice Chairman)

Aldridge Mrs. Atherley Bailey Blane Cheetham Coyle Fillis Griffiths Hodson Mrs. Kean Lea Mawdsley Pratt Savage

Officers: Borough Planner (Mr J Harrison) Assistant Director Housing & Regeneration (Mr B Livermore) Member Services Manager (Mr G Martin) Assistant Solicitor (Mr M Hynes) Partnership and Performance Manager (Ms C McNamara) Principal Member Services Officer (Mrs S Griffiths)

In attendance: Councillors Furey, Moran, R. Pendleton and Westley

36. APOLOGIES

Apologies for absence were received on behalf of Councillors Mrs. Houlgrave and S. Jones.

37. MEMBERSHIP OF THE COMMITTEE

There were no changes to membership of the Committee.

38. URGENT BUSINESS

There were no items of urgent business.

39. DECLARATIONS OF INTEREST

- 1. Councillors Mrs. Atherley, Bailey, Blane, Cheetham, Hodson, Kay, Mee, Pratt & Westley declared personal interests in item no.8 (The role of Parish and Town Councils and the impact of the Localism Bill Review) in view of them being members of Parish Councils and, were appropriate, Lancashire Association of Parish & Town Councils, NALC.
- 2. Councillor Aldridge declared a personal interest in item nos. 9 (Peer Review Landlord Services and 10 (Housing Service Improvement Plan) as he and members of his family are tenants of rented garage sites/Council accommodation.

40. DECLARATIONS OF PARTY WHIP

There were no declarations of a party whip.

41. MINUTES

The Chairman provided an update on the following items which had been raised at the last meeting of the Committee held on 22 September 2011 in relation to:-

- Min. no. 26 Housing Service Improvement Plan
- Min. no.30 Pedestrian (zebra crossing) in Westhead Village & Southport Road, Scarisbrick
- Min. no. 31 Traffic lights at the Wigan Road/Knowsley Road/Moor Street junction and the Moor Street/St. Helens Junction be upgraded to include a pedestrian crossing (i.e. pelican type) facility
- Min. no. 33 Minutes of the LCC Health Scrutiny Committee 12 July 2011
- RESOLVED: That the minutes of the last meeting of the Committee held on 22 September 2011 be approved as a correct and signed by the Chairman.

42. MINUTES OF THE MEMBER DEVELOPMENT COMMISSION MEETING OF 13 OCTOBER 2011

RESOLVED: That the minutes of the Member Development Commission meeting held on 13 October 2011 be noted.

43. THE ROLE OF PARISH AND TOWN COUNCILS AND THE IMPACT OF THE LOCALISM BILL REVIEW

The following three items were considered.

44. PARISH COUNCILS - CURRENT ROLE/STATUS/FINANCIAL ARRANGEMENTS

In introducing his oral presentation on the above, the Members Services Manager indicated that there were around 9,000 Parish, Town, Community and Neighbourhood Councils (local councils) representing around 16 million people across England and within the West Lancashire Borough 54% of the electorate were within a parished area.

He outlined the petitioning procedures for the establishment of a Parish Council and how members are elected. He referred to their powers e.g. to provide facilities (such as allotments, leisure, bus shelters, litter bins, car parks, community centre, parks and open spaces etc.) to represent (e.g. planning applications), wellbeing (to spend on any activity which adds to the wellbeing of its community), and duties e.g preparation of external audited annual accounts, appointment of Responsible Financial Officer. He went on to explain that finances raised by the Parish Councils through precepts, concurrent funding and capital funding, loans, rents or leases.

In concluding his presentation the Member Services Manager referred to the newly enacted Localism Bill in particular to the general power of competence contained within it.

During the ensuing discussion Members raised questions/comments in relation to:-

- Qualifications for Parish Council Clerks
- Precepts capping/collection
- Role of representative body National Association of Local Councils (NALC)
- Positive changes to parished areas brought about by Parish Councils

RESOLVED: (A) That the presentation be noted.

(B) That the Borough Treasurer provide information to Members on costs of collecting Parish precepts.

45. DRAFT LOCALISM BILL 2011

In a report circulated and contained on pages 271 to 274 of the Book of Reports the Transformation Manager provided a summary of the above-mentioned Bill in particular to areas of interest to Parish Councils. Members noted that the Bill received Royal Assent on 15 November 2011 and was now an Act of Parliament to be implemented by April 2012.

The ensuing discussion highlighted the following comments/questions in relation to:-

- Right to challenge
- Bid and buy community assets
- Planning neighbourhood plans/community right to build
- 3 tier partnerships
- Purpose of the review

RESOLVED: That the report be noted.

46. PROJECT PLAN

RESOLVED: That the updated Project Plan, be noted.

47. PEER REVIEW - LANDLORD SERVICES

Consideration was given to the report of the Assistant Director Housing and Regeneration as circulated and contained on pages 281 to 313 of the Book of Reports advising Members of the outcome of a Peer Review (Landlord Services) undertaken by Helena Partnerships.

During the ensuing discussion Members raised questions/comments in relation to:-

- current system for repairs/maintenance
- repairs inspections
- recruitment freeze and use of agency staff
- walkabout within Wards
- tenant handbook/terms and conditions of tenancy

The Assistant Director Housing and Regeneration outlined the current arrangements for tenants reporting repairs/maintenance issues, and reported that an appointments system would be implemented in April 2012. He went on to outline Council policy regarding the use of agency staff and to explain why charges are made for certain type of repairs.

RESOLVED: That the Peer Review be noted.

48. HOUSING SERVICE IMPROVEMENT PLAN

Consideration was given to the report of the Assistant Director Housing and Regeneration as circulated and contained on pages 315 to 374 of the book of Report to facilitate Members scrutiny of the Housing Improvement Plan in order to ascertain whether the Council is meeting all of the requirements of the Tenants Services Authority.

RESOLVED: That the report be noted.

49. COMPLAINTS MONITORING

Consideration was given to the report of the Transformation Manager as circulated and contained on pages 375 to 383 of the book of reports containing data on complaints received by the Council from April 2010 – March 2011.

The ensuing discussion highlighted comments/questions in relation to:-

- Affect of staff reduction on number of complaints
- Determination of a complaint
- Types of complaint

RESOLVED: A. That the report be noted.

B. That the Transformation Manager be requested to report to Members how low level concerns can be captured and reviewed by the Council in order to learn from these and drive improvement forward.

50. ITEMS AT THE REQUEST OF A MEMBER/COUNCILLOR CALL FOR ACTION

There were no items under this heading.

51. ITEMS REFERRED FROM THE MEMBERS UPDATE

There were no items under this heading.

CHAIRMAN